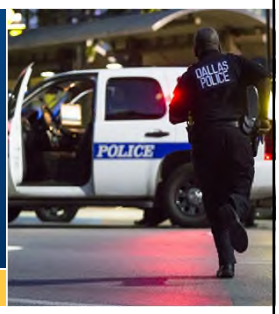
Dallas Police Shooting July 7, 2016

Laura Bruce Petrey, MD, FACS
Program Director
Surgical Critical Care
Trauma and Acute Care Surgeon



Baylor Scott & White HEALTH

BAYLOR University Medical Center at Dallas
Level 1 Trauma Center

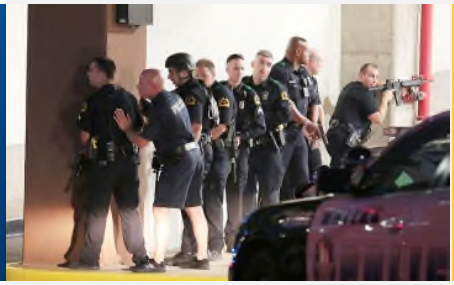
Incident

- Ambush at Peaceful Rally
- Gunshots from Multiple Locations
  - Officers Down
  - Civilians Injured
  - Hundreds running through streets of downtown
- Immediate Search for Unknown Number of Shooters
- Timeline: 9 p.m., July 7 to 3 a.m., July 8
- Locations Affected:
  - Downtown Dallas
  - El Centro College
  - Blocked off streets for days following

Baylor University Medical Center

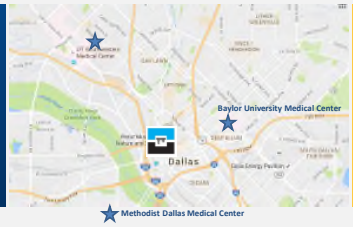
Overview

Incident
Response
Lessons learned



Response

Proximity to trauma centers



Physician Response

Response

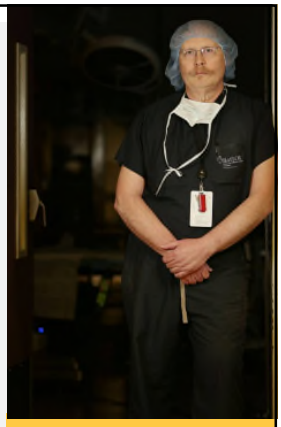
7 patients

- 1 DOA
- 3 went to the OR and 1 of those died
- 4 were admitted
- 1 was discharged home from the ED

Physician Response

> **We became aware that something significant was happening when a Dallas Police vehicle riddled with bullet holes screeched into the ambulance bay on hubs.**

Dr. Michael Foreman
Chief of Trauma Surgery



Physician Response

https://youtu.be/lBpO-FFHTq0

https://www.youtube.com/watch?v=rhoTK1McNbA

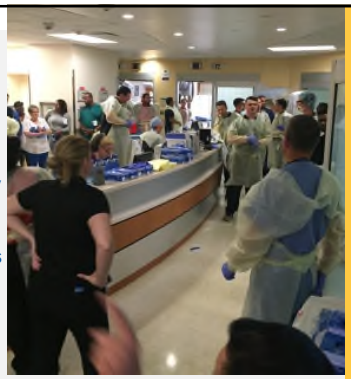
"Baylor's emergency staff poured back into the hospital. Some turned their cars around after their shift had ended; others locked their homes and apartments and returned to work."

Matt Goodman, Editor
D Healthcare Daily

Team Approach

"We realized we needed to organize into teams, a team of teams approach, to care for the existing patients and to prepare for the next wave of casualties."

- 7 out of 8 trauma surgeons
- 4 general surgery residents on-call
- 15 general surgery residents came in from home



Prepared for the next patient

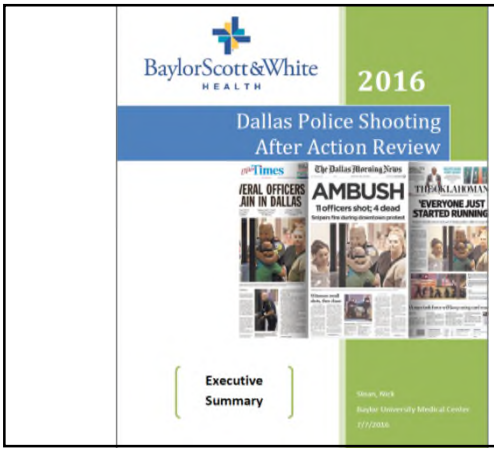
Triage Team

The Five Fallen Officers

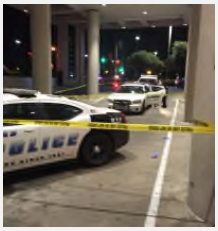
Honoring the Victims

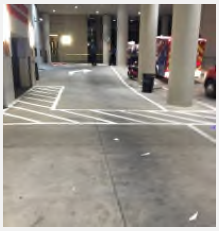
Baylor University Medical Center Response

1. Secure the campus
2. Manage resources
   - Personnel
   - Logistics and Supplies
3. Information from the incident scene
4. Manage information and media
5. VIP visits
   - City Council
   - Mayor
   - Chief of Police



1 Secure the campus

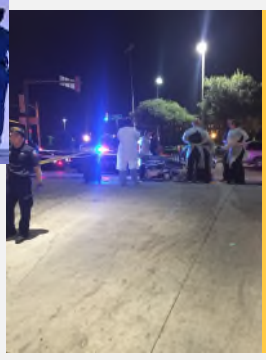




After Action Review

"Hot Wash"

- Trauma
- Public Safety (Security)
- Emergency Department
- Chaplains and Social Work
- Supply Chain, Blood Bank, Aramark
- Operating Room
- Marketing and Public Relations
- Administration



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Blood Bank

- One patient alone received over 100 units of pRBC
- Thawing plasma limitation
- Runners to the OR
- Delay in getting products from the supply blood banks

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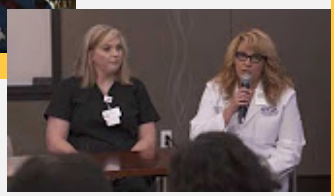
Operating Room

Sterile Processing

- Not enough OR sets on hand
- Sets are not complete at times
- Disaster supply OR carts



News Conference at the Request of Civilian Victim and her Family

Incident Timeline

- 21:07 First Patients Arrive
- 21:11 BPS confirms shooter is targeting Police
- 21:13 ED notifies Biotel of closed status
- 21:29 4th Patient arrives
- 23:53 Code Yellow Notification
- 02:30 Dallas Mayor Rawlings and Chief Brown arrive
- 02:44 Code Yellow All Clear

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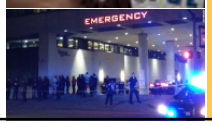
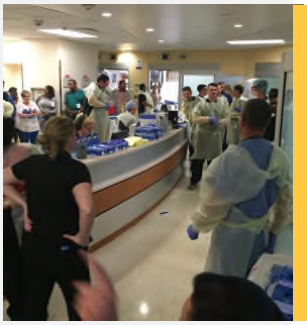


Command Center

Lessons Learned

1. Notification
   - Late code yellow
   - No command center
2. Staff responsibilities
   - Congestion
   - Curiosity
3. Security
   - Lockdown
   - News Media

- Couldn't identify who was in charge
- ED flow desk
- ED disaster plan
- Staff tracking



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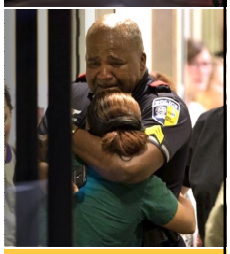

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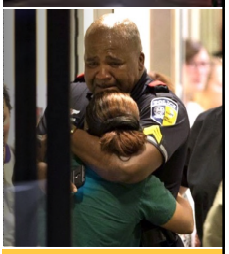

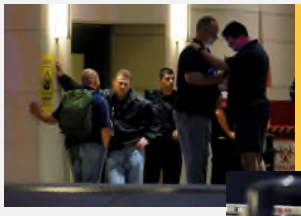

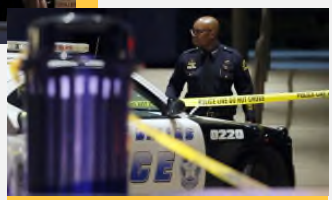

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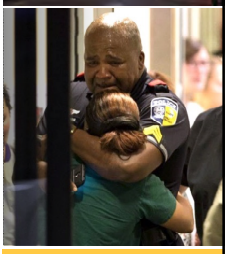
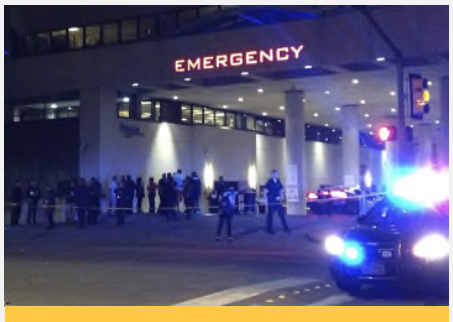
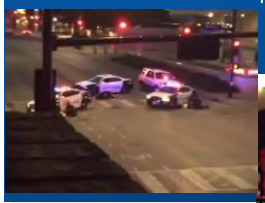




No time to grieve

- Emotional toll on staff
- Still had to care for other patients



Post Care For Staff

- 8 chaplains responded that night
- Support meetings over next week
- Trauma Psychology
- Departing Angel Ceremony
- Social Media
- Swaddle program

They will not be forgotten…….